



3800 E. River Road, Tucson, AZ 85718  
(520) 299-3000 • www.tucsonjcc.org

TUCSON JEWISH COMMUNITY CENTER



2009

Annual

Report



# Mission Statement

The mission of the Tucson Jewish Community Center is to cultivate and enrich Jewish identity, ensure Jewish continuity, foster wellness, and broaden communal harmony.

# Values Statement

The Tucson Jewish Community Center Values:

- Jewish roots, history, tradition, rituals, and values (i.e. Jewish Culture)
- Excellence in services and programs
- Physical, emotional, and spiritual well-being
- Democratic decision-making
- Financial responsibility and accountability
- Life-long learning
- Partnership
- Creativity
- Community



## Playing

- ❖ In late 2009, the Youth Lounge was open to children in the 2<sup>nd</sup> grade and up during Sunday basketball leagues.
- ❖ Special Needs Services welcomed 57 campers throughout the summer which was up 16% from 2008.

## Connecting

- ❖ Gross Membership revenue, which feeds programs in all departments, was ahead of budget and also ahead of 2008. Although membership scholarships exceeded budget by \$12,000, a decrease in expenses brought us nearly \$13,000 more in our net results.
- ❖ Early Childhood Education made efforts to go green by mainly distributing the weekly newsletters electronically.

## Learning

- ❖ Arts & Culture began the new Brown Bag Lunch Series which brought in local and international presenters: a filmmaker, a marble sculptor, a wildlife conservationist and more.
- ❖ This was the first full year of Taglit, a year-round day program for young adults with special needs – growing from one participant in September 2008 to six in September 2009.

## Moving

- ❖ The Sports and Wellness Department reached unprecedented highs with personal training, adult leagues and the swim team
- ❖ Early Childhood Education instituted a focus on wellness education which includes social/emotional, physical, spiritual, nutritional and environmental components.

# Team J Thanks...

Dear Friends,

2009 was certainly a year of celebrations for the team at the Tucson JCC, despite the tough economy.

**60 years and going strong!** First, we celebrated 60 years of being open in Tucson, 20 of those years at River and Dodge. The 60-20 Gala in November was wonderful because it focused on the people who have supported the J through the years. We saw the Faces of the J whose lives have been affected by a program, a staff person, financial aid or other of the many aspects of the J. It was rewarding to see so many people attend this event and join in the celebration.

**Membership numbers remain strong!** In response to the rough economic times, staff and lay leaders got together to come up with ideas to boost membership realizing that the community we serve needed help. What came out of this was a whole new approach to membership. In 2009 we instituted new payment options and were able to maintain and exceed budget through most of the year. Additionally, we exceeded our financial aid budget in order to make membership more accessible to the Tucson community. We will continue to offer financial assistance in the years to come.

**Arts & Culture continues to thrive at the J!** In conjunction with the 60-20 Gala event, we became the first JCC to open a world-class Sculpture Garden, which has brought us the spotlight from across the country. The beauty of the Garden is that it was brought to life entirely through private donations, meaning it had no impact on our annual operating budget. Our hope is that the Sculpture garden will not only be an arts retreat but a new, beautiful space for rentals, thus generating much-needed dollars for the J.





**The economy has not diminished the quality of our programs!** We have had to make tough decisions to balance our budget, but the one thing that has never changed is the quality of all the programs at the JCC. Early Childhood continues to thrive and holds a reputation for being a premier preschool in Tucson. Our afterschool and family programs continue to grow, not only in attendance, but also in the programs we offer. Sports & Wellness remains strong, adding new classes at night for working members as well as increasing participation in adult leagues, personal training, and other offerings.

**You are Team J!** None of this could be as successful as it is without you. Whether you are a Board member, an ECE parent, a donor, or someone who works out in the gym once a month, your participation shows your support to the J! You, along with the staff, make the JCC team strong and vital, and the impact we all make goes far beyond the walls of the J. We all make a difference in the lives of the greater Tucson community and that's something to celebrate!

Thank you for your support and for being a part of the J!



A large, stylized handwritten signature of Fran Katz in black ink. The signature is fluid and cursive, with the first letter 'F' being particularly large and prominent.

Fran Katz,  
Chair-JCC Board of Directors



## Arts & Culture

2009 welcomed the new Department of Arts & Culture, due to the merging with Adult Life!

In addition to the ongoing schedule of artistic and cultural content, the department merged the daily and weekly Adult Life programs and the larger events into one thriving area, busy with activities for adults of all ages. Along with the newly titled Perspectives; Chess, Bridge, and Mah-jongg kept the department humming, and were augmented with artistic endeavors in the Perlman Art Studio and with Tucson Museum of Art Docent Presentations. The Art Gallery continued to showcase talented artists, and the opening of the Sculpture Garden brought hundreds of visitors to view the magnificent and cultivated space.

The Tucson International Jewish Film Festival increased its audience size by 700, with 21 film events being screened at three venues and the addition of the Fabulous Fayegeleh LGBT Film Festival inspired new funding and reached new audiences, locally and regionally. Collaborations abounded here and in the community, with the Jewish Author Series presenting two best-selling authors at the Tucson Festival of Books, and hosting Arizona Opera for an afternoon concert.



## Catering & Rentals

Catering and Rentals contribute a significant amount of revenue to the annual budget through a smooth arrangement of a wide variety of special occasions, professional conferences, and fundraisers. In 2009 we concentrated on building relationships with current clients to increase the number of annual and multi-day events. With the opening of the Sculpture Garden in November, we can now advertise this as a new space and have already confirmed several events including receptions, weddings, dinners, and picnics in the Garden. This new space is sure to bring new revenue to the J as a premier outdoor venue to add to our already impressive rental spaces.



## Children, Youth & Camping

In 2009, Camp "J" saw an increase in total numbers, with our Camp Shalom (K-2) experiencing the largest increase at 9%. Our newly formed "Leaders In Training" program for teenagers was also a great success. We saw increased enrollment in our School Days Out and Winter Camp programs. J-Care experienced lower than expected numbers early in the year but rebounded throughout the 2009-10 school year. Overall, we ended 2009 positively.

Family events reached many families through several events, including the annual Chocolate Seder, the Friendship Sukkah, and the Dive N' Dine series. We also enjoyed success with our monthly Parent's Night Out Party with 25-35 participants and we continue to grow.

The Youth Lounge served students in grades 6-12 during the afternoons. On Sundays, children utilize the room as a safe place for fun and entertainment while waiting for their basketball league to begin. We also see parents stop by for a visit to watch ball games on the 52" television.



## Early Childhood Education

Our annual "B'sghetti Bash" fundraiser continued to be a strength both

from the financial aspect as well as with volunteer support. Despite the difficult economic times, gift baskets made by parents and fantastic door prizes generated approximately \$15,000!

We recognize parents as children's first and best teacher, and parents are encouraged to participate in all ECE activities, both in and out of the classroom. Many parents volunteer well beyond the program's annual 10-hour requirement.

We added a Judaic Cultural Specialist on staff to develop a curriculum based on integrating the Jewish identity and practices into the daily ECE life.

Our curriculum approach provides the required foundation for continued learning and supports the "21st Century Skills" educational framework. ECE is accredited through the National Association for the Education of Young Children and provides a vibrant environment of play-based learning and development for infants, toddlers and preschool aged children.





## Membership

One of the most notable accomplishments in a struggling economy is that our Membership revenue was strong in 2009, with new membership units exceeding budget nearly every month of the year. In fact, our revenue was stronger than budget and stronger than 2008 as well. This is a tribute to the quality and reputation of our programs, and the desirability of our center.

Through flexible renewal options such as multiple payments and locking in rates for up to two years, we were able to cut our cancellations by almost 4%.

We also became creative with our prepaid renewals. We not only offered a multiple payment option, but also offered a 16-, 18-, or 24-month renewal extension to lock in 2009 rates longer and cut our cancellations. In addition, Silver Sneakers gained popularity, and a re-negotiated rate coupled with increased usage gave us nearly \$13,000 more in 2009.

Membership dollars support and sustain a full range of activities including Sports & Wellness initiatives, Camp J offerings, Early Childhood Education, rich cultural arts, educational lectures, enrichment classes, and wonderful opportunities for socializing. The ongoing evolution of the "Face of the J", both in physical improvements, program diversity, and a consistent marketing image, will continue to make us the place where members want to stay awhile, relax, and connect with others.



## Special Needs Services

Special Needs Services is a department serving children and young adults with special needs. Programs for school-age children are inclusive in nature and are incorporated fully into summer and winter camps, after-school care, and school day out programming. Taglit serves young adults (post-high-school age), providing a year-round day program, monthly socials and both summer and winter camp programs.



## Sports & Wellness

The JCC sent 20 JCC Maccabi athletes for the 14th consecutive year to the games in San Francisco who represented us in basketball, volleyball, soccer, tennis, golf and bowling. We plan on attending the games in Omaha in 2010.

Our adult leagues remained full the entire year. We ran programs in co-ed volleyball, co-ed softball, men's basketball, men's softball, and men's flag football.

With eight trainers on staff, the Personal Training department exceeded its numbers from the year before. The JCC swim team has reached all time highs in numbers and victories throughout the year. The Youth Basketball league has been rated as the best in the state and runs to full capacity each season.

Our group fitness programs have expanded its evening classes for working members. Some of the increased classes are Zumba Dance, Punk Rope and Body Pump.

# FUND DEVELOPMENT

The JCC gratefully acknowledges the following individuals, companies, organizations and foundations for their support of our many programs and offerings. Membership dues are not enough to maintain the excellent programming we enjoy, maintain the building we love and serve the community. Donor support dollars bridge the gap and we thank the following people for contributing to the success of the JCC. Gifts of \$250 or more are listed below.

## Community Partners

These partnerships are essential to the continued success of the JCC and its ability to provide dynamic programming to the community.

Israel Center  
Jewish Community Foundation  
of Southern Arizona  
Jewish Federation of Southern Arizona  
United Way of Tucson and  
Southern Arizona

## Stars of Giving Society

With leadership gifts beginning at \$2,500, the Stars of Giving Society provides a strong foundation of support for the JCC.

### Gold

Alice and Paul Baker  
Joan and Donald Diamond  
Robyn Kessler and Jeff Timan  
Pima Medical Institute  
Diane and Ron Weintraub

### Silver

Bridget and Paul Ash  
Jane and Bruce Ash  
Sherry and Dick Belkin  
Diane and Dave Diamond  
Diana and Larry Haas  
Kasey and Fred Havas  
Steven Lightman  
Vicki and Phil Pepper  
Jill and Herschel Rosenzweig  
Enid and Mel Zuckerman

### Copper

Anonymous (3)  
Vicki and Jerry Albert  
Joanne and Howie Adams  
Gwen and Asher Amar  
Donald Baker  
Amy Charles  
Sara Cohen  
Joyce and Lanny Colton  
Seymour Einstein  
Fred Fruchthender  
Patty and Greg Gadarian  
Kristen and Larry Gellman  
Rob and Laurie Glaser  
Ellen and David Goldstein  
Teresa and Ken Goodman  
Anne and David Hameroff  
Beth and I. Michael Kasser

Fran and Jeff Katz  
Tandy and Gary Kippur  
Jane and Jon Klein  
Sharon and Fred Klein  
Harriet and Len Kronman  
Helaine Levy and Steve Alley  
Ruthie and Lou Morgan  
Susan and Larry Moss  
Lynda and Ed Rogoff  
Anne and Lowell Rothschild  
Jane Wilson and Mark Rubin  
Rochelle Rubin  
Irene Sarver  
Rachel and Stephen Sattinger  
Carol and Lex Sears  
Holly and Steve Shenitzer  
Jim Shiner  
Irving I. Silverman  
Shelly and Steve Silverman  
Marjory Slavin  
Linda and Gerry Tumarkin  
Brenda and Bill Viner  
Martin Waldbaum  
Tom Warne and Justine Confino  
Boni and Alan Weinstein

## Friends of the J

With gifts of any amount, the Friends of the J allow everyone the opportunity to partner in the success of our community center.

### Pillar

Deborah Baker  
The Charles Grunfeld Foundation  
Carol Evarts  
The Gordon Foundation  
Liz and Andy Neuschatz  
Martha and William Sampson  
Trisa and Andy Schorr  
Suzanne and Lew Schorr  
Kathryn and David Unger  
James Wezelman  
Becky and Al Zehngut

### Patron

Barnett and Shore Contractors LLC  
Robert Dietz and Dvora Tager  
Glassman Foundation  
Goldberg and Osborne  
Rachel and Jonathan Green  
Mindy Grodski  
Ron Isaacs  
Steve Kippur  
MacBan Law Offices

Jeane and Joel Novak  
Sabrina and Danny Plattner  
Lisa and Donald Tempkin  
Tucson Iron and Metal

### Partner

Merrill Eisenberg  
Sherry and Jake Jacobson  
Julian and Dorothy Sayre Endowment Fund  
Ruth and Ron Kolker  
Deena Martin  
Hannah and Ron Meyerson  
Amy Tempkin and David Sheinbein  
Mary Cochran Wolk and Robert Wolk

## JCC Legacy Circle

The following individuals made a leadership commitment to the JCC to ensure that the work of our community center continues in perpetuity by promising a gift through a will or bequest.

Anonymous  
Bridget and Paul Ash  
Jane and Bruce Ash  
Don Baker  
Alice and Paul Baker  
Sherry and Dick Belkin  
Harold Bongarten  
Monique Busby  
Sara Cohen  
Joan and Donald Diamond  
Bonnie Sedlmayr-Emerson  
and Randy Emerson  
Deanna and Harvey Evehchik  
Gene Falk  
Fred Fruchthendler  
Ellen and David Goldstein  
Theresa and Ken Goodman  
Robert Greenberg  
Diana and Larry Haas  
Anne and David Hameroff  
Kasey and Fred Havas  
Patricia and Joe\* Heller  
Marcelle and Leonard Joffe  
Fran and Jeff Katz  
Marcia and Ken Light  
Steven Lightman  
Fern and Cary Marmis  
Hannah and Ron Meyerson  
Ruth and Ron Kolker  
Roseanne Lapan  
Helaine Levy  
Susan and Donald Pitt  
Bob Nichol and Bob Polinsky  
Ruthann and Louis\* Pozez  
Bobby Present  
Lynda and Ed Rogoff  
Anna and Myron Rottenstein  
Jill and Herschel Rosenzweig  
Mark Rubin  
Carol and Lex Sears  
Andy and Stuart Shatken  
Jim Shiner



Irving Silverman  
Marjory Slavin  
Lee and Earl Surwit  
Robyn Kessler and Jeff Timan  
Linda and Gerry Tumarkin  
Brenda and Bill Viner  
Tom Warne  
Julia Waterfall-Kanter  
Al Zehngut  
Enid and Mel Zuckerman

*\*Of Blessed Memory*

## Tributes and Memorials

This listing includes gifts to the Beth Stern Memorial Endowment Fund, the Deanne Diamond Campership Fund and the Erin Schoenberg Tribute Fund.

Robert Cauthorn  
George Gibson and Linda Johns  
Lillian Rosenzweig Fund at the  
Jewish Community Foundation  
Sylvia Landa  
Beth Malasky and John Chesley  
Susan and William Schoenberg  
Carol and Al Stern  
Whitehill Foundation

## Robin Glaser Memorial Fund

Created to build a new shade structure for the children's grassy play area on the south side of the JCC (the Alvernon side). It creates a happy area, energized by children, in Robin Glaser's memory.

Jack and Rabbi Stephanie Aaron  
Beth and Gabriel Beckmann  
Kenneth Biblowitz and Michelle Gorcey  
Cindy and Steve Blumken  
Patrick Butler  
Melissa and Gene Einfrank  
Nancy and Nelson Gelfan  
Laurie and Rob Glaser

Deborah and Jeff Jacob  
Beth and Michael Kasser  
Jan and Richard Kleiner  
Pamela and Charles Katzenberg  
Susan and Ronnie Lehman  
The Oehlbaum Cornish Family  
PICOR Commercial Real Estate  
Moira and Kenneth Silverman  
Robyn Kessler and Jeff Timan

## Send A Kid To Camp

Gifts to this campaign provide scholarships for families who need financial assistance to participate in Camp J.

Anonymous  
Elias Castillo  
Louise and Jack Gumbin  
Pat Heller  
Wendy and Brent Sandweiss  
Francine Shacter  
Mary Cochran Wolk and Robert Wolk

## 60-20 Event Sponsors

60-20 Anniversary Gala was a community celebration of the JCC's 60 years in Tucson, 20 at the River and Dodge location.

### Leaders

Joan and Don Diamond

### Backers

Fennemore Craig, P.C. and Barney M. Holtzman  
Evelyn Pozez  
Ruthann Pozez  
Irene Sarver & Family  
John Payne, Sterling Investment Management  
Enid and Mel Zuckerman

### Partners

BeachFleischman P.C.  
Sherry and Dick Belkin  
Fruchthendler & Co., Fred Fruchthendler  
Patty and Greg Gadarian  
Healthways/SilverSneakers Fitness Program  
Bob Polinsky and Bob Nichol, Ping Pong Media

### Supporters

Alliance Bank of Tucson  
Paul Ash Management  
Joan Kaye Cauthorn and Alan Levenson  
Chamberlain Electric, Tracy and Craig Chamberlain  
Cox Communications  
Deanna and Harvey Evenchik  
Diana and Larry Haas  
Beth and Mike Kasser  
Fran and Jeff Katz  
Tandy and Gary Kippur  
Steven Lightman  
Helaine Levy and Steve Alley  
Fern and Cary Marmis  
Susan and Larry Moss  
Mutual of America  
Northern Trust Bank

Pepper Viner Homes  
Lynda and Ed Rogoff  
Mark Rubin and Jane Wilson  
Carol and Lex Sears  
Andy and Stuart Shatken  
Stevenson, Jones & Holmaas, P.C.  
Judy Tenen and Gary Tenen, Alphagraphics  
Tucson Medical Center

### Tributes

AAA Landscaping  
Action Communications  
Behan Browning Group  
Biff Baker Fence Co.  
Bogutz & Gordon  
Denise and Harvey Blumenthal  
Brady Industries  
Lynn Bultman and Family  
CBIZ Benefits & Insurance Services, Inc., Ellen and David Goldstein  
Copenhagen Imports  
Deutsch Parker, in memory of Francine Deutsch  
DeVries CPAs of Arizona, P.C.  
Discount School Supply  
DM Lovitt Insurance  
Susan Dubow  
Evergreen Mortuary & Cemetery  
Gray Line of Tucson  
Hachenberg & Sons, Piano Co.  
Haralson, Miller, Pitt,  
Feldman & McAnally, P.L.C.  
Hill Brothers Chemical Company  
IntelliTECH  
Lexus of Tucson  
Lifetouch Preschool Photos  
Limited Additions  
Living Interiors  
Professional Plant Care  
Loews Ventana Canyon Resort  
Lori Carroll & Associates  
Lovitt & Touché, Inc.  
Marcia and Ken Light  
Mary Ellen and Edward Loebel  
Mesch, Clark &  
Rothschild, P.C.  
Alex and Matt Miller  
Mission Linen Supply  
Jill and Herschel Rosenzweig  
Rusing & Lopez, P.L.L.C.  
Sierra Shutters and  
Sun Control  
Sierra Woodworks  
Snell & Wilmer L.L.P.  
Southwest Greens  
Southwest Water Solutions  
The Forum at Tucson  
Tucson Wholesale Supply  
University Pest  
UMC/Diamond Children's Medical Center  
Irv Mindes and Michael Mindes, CFP®,  
Wachovia Securities  
Julia Waterfall-Kanter  
and Brian Kanter  
Waxie Sanitary Supply  
Becky and Al Zehngut

## JCC Sculpture Garden

Ongoing support of the JCC Sculpture Garden helps to beautify the JCC Campus.

Eleanor and Donald Jeck  
Linda and Gerry Tumarkin  
Jill and Herschel Rosenzweig

## Tucson International Jewish Film Festival

Support from the following donors made the 18th Annual Tucson International Jewish Film Festival a reality!

### Producers

Arizona Commission on the Arts  
Alice and Paul Baker  
Anonymous  
Marion B. and Gerald S. Gendell  
Jewish Federation of Southern Arizona  
Anita Katz

### Directors

Arizona Hearing Specialists  
B'nai Tzedek Youth Philanthropy  
Bogutz and Gordon, PC  
Marion Cerf Fund for Holocaust Education  
The Forum at Tucson  
Israel Center  
Jewish Federation of Southern Arizona  
Morgan Stanley, Robin McGeorge  
Pepsi-Cola Bottling Company  
Ping Pong Media  
Ruthann Pozez  
Tucson Pima Arts Council  
Irv Mindes and Michael Mindes, CFP®,  
Wachovia Securities  
Enid and Mel Zuckerman

### Stars

Francine Deutsch  
Evergreen Mortuary and Cemetery  
Dorothy Finley  
Madeline Friedman, Long Realty  
Hanson Film Institute  
Jewish Community Foundation  
Jewish Community Relations Council  
Living Interiors  
Evie Pozez  
Royal Elizabeth Bed and Breakfast  
Tucson Pima Arts Council  
Tucson Wholesale Supply  
Jill and Dr. Herschel Rosenzweig  
Carol and Lex Sears

### Co-Stars

Anonymous  
Joanne and Dr. Howard Adams  
Dana and Ira Adler  
Arcadia Landscape  
Patricia and Victor Arida  
The Bag Company  
Linda and Stan Behr  
Beyond Bread  
Judy and Michael Botwin  
Michael Bylsma and Mark Flynn

Linda and David Caplan  
Gayle and Pierre Carasso  
Ruth and John Davis  
Larry Deutsch  
Joan and Donald Diamond  
Double 800  
Deanna and Harvey Evenchik  
Barbara and Gerald Goldberg  
Diana and Dr. Larry Haas  
Bobbie Berger-Hanft  
Kasey and Fred Havas  
Gerri and Barry Holt  
Alan and Cynthia Kaplan  
Robyn Kessler and Jeff Timan  
Jane and Lee Kivel  
Janice and Al Kivel  
Sharon and Dr. Frederick Klein  
Lexus of Tucson  
LGBT Jewish Inclusion Project  
Elaine and Harold Lisberg  
Fern and Cary Marmis  
Maynard's Market and Kitchen  
Sheila Jean and Steven Meisel  
Merle's Automotive Supply  
Susan and Larry Moss  
OPA! Restaurant  
Parties Plus  
Ping Pong Media  
Bob Nichol and Bob Polinsky  
Patty and Chuck Peck  
Ellen and Jack Pinnas  
Deborah Oseran and Bobby Present  
Dr. Richard Quint  
Raskob-Kambourian Financial Advisors  
Lynda and Ed Rogoff  
Jane Wilson and Mark Rubin  
Sabra Bistro and Pizzeria  
Sam Levitz  
Martha and William Sampson  
Carolyn and Chris Sanger  
Lea and Dror Sarid  
Helen and Howard S. Schneider  
Shalom Tucson  
Andy and Stuart Shatken  
Irving Silverman  
Susan Silverman and Richard Roati  
Marjory Slavin  
Monique Steinberg  
Carol and Al Stern  
Tucson Auto Sales and Brokerage  
Lee and Earl Surwit  
University of Arizona Hillel  
Women's Philanthropy of  
Southern Arizona/JFSA

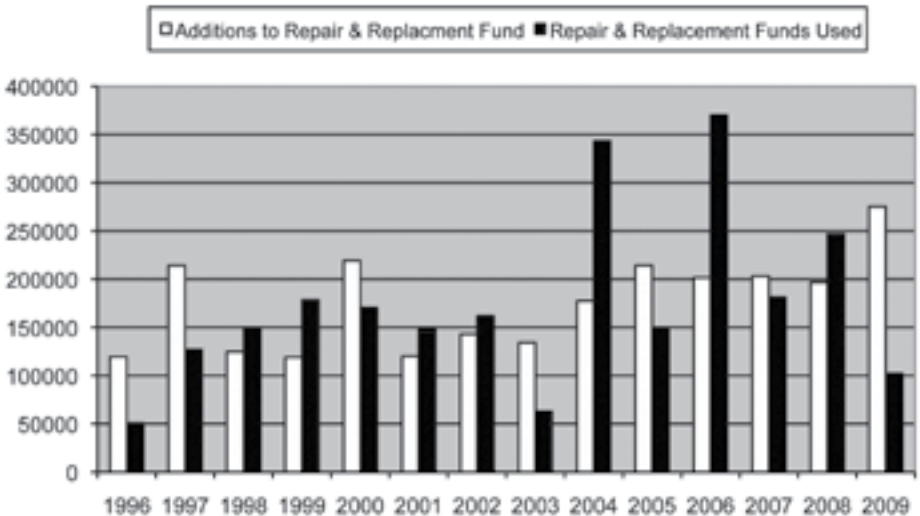
*For the many donors who supported the JCC with gifts below the \$250 level, too numerous to include in this report, we thank you for your support. We apologize for any inadvertent errors or omissions.*

## 2009 Financial Highlights

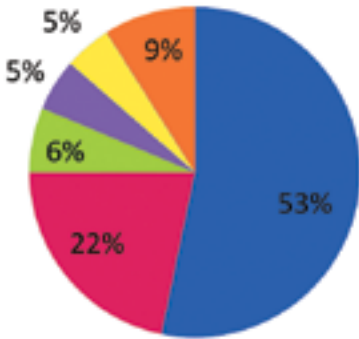
Last year in our annual report we stated that, “We are optimistic that for 2009, the financial highlights will improve.” We are pleased to inform you that they did indeed improve. The year provided a recovery in stock market values which improved our endowments considerably. Programs and membership performed well in 2009, and, by holding down expenses, we were able to both make our budget and fully fund our repair and replacement fund, including the 2008 repair and replacement funding shortage. Although salaries and 401K funding are still frozen, we were recently able to provide a small thank you check to over 100 of our employees. In spite of continuing economic issues, our donors were generous and our 60-20 celebration fundraiser was a big success.

As always, we express our genuine gratitude to our wonderful donors who help make our programs possible and affordable to scholarship recipients. The Harry and Jeanette Weinberg Endowment Fund provided \$136,000 in 2009 for scholarships and other endowments also provided funding for scholarships and programs. JCC scholarships and discounts totaled almost \$470,000.

For more detailed information you can request a copy of our 2009 audited financial statements from the JCC accounting office. A copy of our 990 is available through the Guide Star website, or you can also request a copy from the accounting office.

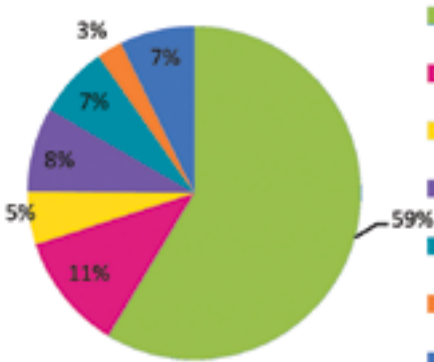


# 2009 Operating Fund Revenue



- Program Fees 53%
- Membership Fees 22%
- Contributions 6%
- Federation Allocation/Grants 5%
- Government Funding 5%
- Other 9%

# 2009 Operating Fund Expenses



- Salaries 59%
- Taxes and Benefits 11%
- Contract Fees for Services 5%
- Repairs, Utilities, Insurance, Occupancy 8%
- Food and Other Supplies 7%
- Printing, Postage & Phone 3%
- Other 7%



# Board of Directors

## 2009-2010

### Officers

Fran Katz, Chair  
Barney Holtzman, Vice Chair  
Helaine Levy, Vice Chair  
Tom Warne, Vice Chair  
Lanny Colton, Secretary  
Ed Rogoff, Treasurer  
Mark Rubin,  
Immediate Past Chair

Sara Cohen, Greg Gadarian, Jonathan Green, Fern Marmis,  
Ron Meyerson, Susan Moss, Liz Neuschatz, Alyssa Oberman,  
Bob Polinsky, Jill Rosenzweig, Stuart Shatken, Steve Silverman,  
Jeff Silvyn, Mary Cochran Wolk, Alan Zehngut



## JCC Staff

President/CEO  
Kenneth D. Light

Senior Vice President/COO  
Denise Blumenthal

Vice President/CFO  
Lynn Bultman



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